



Paris, France
May 17, 2026

Re : Letter of Recommendation Maxence Fromentin

Maxence completed a six-month internship under my supervision as a Junior Product Manager at Rakuten France. Over the course of his internship, Maxence consistently demonstrated a high level of professionalism and a genuine enthusiasm for learning that made him a pleasure to work with on a daily basis.

Maxence integrated seamlessly into the team from the start. He was always willing to help, share information, and make himself available - qualities that made him a trusted and well-liked member of the group. Beyond day-to-day collaboration, he showed a real openness to feedback and acted on it consistently throughout his time with us.

One of the areas where I saw the most growth was in public speaking and cross-functional communication. Maxence took on responsibility for facilitating sprint planning sessions with our feature team and presented discovery work he had led to cross-functional audiences for alignment, including research on future opportunities such as the redesign of our add-to-cart modal. He handled these high-visibility moments with confidence and clarity.

Maxence also brought meaningful technical expertise and took initiative on specific projects with measurable impact. His work on rethinking our transactional email flows is a good example: he identified the opportunity, drove it forward, and delivered improvements that had a real effect on the product.

What stood out most throughout the six months was Maxence's intellectual curiosity and his drive to understand the full picture - from user problems to technical constraints. He asked the right questions, built his knowledge steadily, and never stopped looking for ways to contribute. I have no doubt he will bring that same energy and commitment to whatever comes next.

Please feel free to reach out if you have any questions.
Sincerely,

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